FOODSERVICE

The Value of Extended Product Information

SURVEY RESULTS

R1.0 — MAY 06 2015





THE GLOBAL LANGUAGE OF BUSINESS



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GS1 US, a member of the global information standards organization GS1, brings industry communities together to solve supply-chain problems through the adoption and implementation of GS1 Standards. Nearly 300,000 businesses in 25 industries rely on GS1 US for trading-partner collaboration and for maximizing the cost effectiveness, speed, visibility, security and sustainability of their business processes. They achieve these benefits through solutions based on GS1 global unique numbering and identification systems, barcodes, Electronic Product Code (EPC[®])-enabled RFID, data synchronization, and electronic information exchange. GS1 US also manages the United Nations Standard Products and Services Code[®] (UNSPSC[®]). www.GS1US.org.

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The Foodservice GS1 US Standards Initiative serves as a strategic effort in which industry trade associations and individual companies may choose to join on a voluntary basis to assist with their company's adoption and implementation of GS1 Standards. Nothing herein should be construed as constituting or implying an agreement among foodservice companies to adopt or implement GS1 Standards. Nothing herein should be construed as constituting or implying an agreement regarding any company's prices, output, markets, or dealings with customers and suppliers. Nothing herein is inconsistent with the proposition that each participating company must and will exercise its independent business judgment on all standards adoption.



1 INTRODUCTION

The foodservice industry has changed dramatically. Consumer demand for health foods, locally-sourced items, clean ingredients, and eco-friendly products, as well as allergen-free, vegan and/or vegetarian menu options, continues to grow. In response, foodservice operators have had to evolve to meet these trends by updating their menus with new dishes, different ingredients, and more information. In fact, more than 50% of operators have added gluten-free, vegan or all-natural items to their menus over the past three years.¹ And more and more new operators are opening with menus designed exclusively for these consumer demands.

The common ingredient operators need to offer any of these menu options is product information. Attributes like ingredients, nutritional and allergen data, and whether or not the product is eco-friendly or organic are needed to ensure that the right products are being purchased. Beyond these trends, operators are under tremendous pressure to be strategic in their purchasing decisions to support their value proposition to customers, whether it be on price or quality. Images and relevant marketing descriptions are especially important to their decision-making.² This need for information impacts not only operators, but the distributors who supply them as well.

As a result, product information sheets with only transaction information are no longer enough. Operators and distributors can rarely make purchasing decisions without extended product data, and if it is not provided -- they will request a sales call and/or a sample to get it. Although sales calls and samples can be valuable sales tools for nurturing relationships with prospective buyers and converting qualified leads into sales, they can be a drain on sales productivity and profitability if not well managed. Nonetheless, distributors and operators seeking extended product data are having mixed results. Suppliers who have already started the journey toward complete product information comply easily. Those that have not usually ignore or challenge the request, causing frustration and less-than-desired participation.

To break this cycle, the Foodservice GS1 US Standards Initiative initiated a survey to examine the impact of providing extended product data. The goal was to drive greater adoption of extended product data by foodservice suppliers. Although reducing cost is a valuable benefit of any initiative, promoting and increasing sales is a more persuasive value proposition for foodservice suppliers. Therefore, the survey sought to gain insight about the impact that providing extended product data can have on foodservice sales by examining requests for calls and samples by operators and distributors. The results of the survey indicate that providing extended product sales.

Highlights of some of the key findings:

- With incomplete information, over 70% of operators are "very likely" to request manufacturer support.
- There is very limited chance of an unassisted operator sale for value-added products with incomplete information.
- With complete information, the number of operators who are "very likely" to request a sales call is reduced by over 40%.
- With complete information, the number of distributors who are "very likely" to request a sales call is reduced by over 46% for value-added products and over 38% for commodity products.

¹ Behind the Scenes - Survey reveals foodservice operator sentiments on trends, growth. Manny Picciola. August 15, 2014. http://smartblogs.com/food-and-beverage/2014/08/15/survey-reveals-foodservice-operator-sentiments-on-trends-growth/

² On the Plate -- E-Commerce and product information in the foodservice industry. Jason Gunn. February 19, 2014. http://smartblogs.com/food-and-beverage/2014/02/19/e-commerce-and-product-information-in-the-foodservice-industry/



2 SURVEY DETAILS

2.1 COMPLEXITY

Several layers of complexity were built into the survey:

• Two Supply Chain Roles: distributors and operators

The survey polled foodservice distributors as well as foodservice operators in order to gain insight about whether the impact of having extended data varied based on the recipient's supply chain role.

• Two Types of Product: value-added product and commodity product

Respondents were asked the same questions for two different types of products in order to gain insight about whether the impact of extended data varied based on the type of product. The commodity product in the survey was tomato sauce. The value-added product was breaded stuffed shrimp.

• Two Types of Sales Support: request for call and request for sample

Respondents were asked about the need to request a call and the need to request a sample in order to gain insight about the impact of extended data on the need for each type of sales support.

2.2 DESIGN & PROCESS

The survey was designed to collect data about sales support needs when incomplete product information is provided versus when complete product information is provided:

- For each product, respondents were first given a *product data sheet with only transactional data* and asked how often they would they would need to request a sales call and how often they would need to request a sample. This data set is referred to as "incomplete information" in this white paper.
- Respondents were then given a *product data sheet with extended data* (including nutritional information, allergens, product images, etc.) and asked how often they would they would need to request a sales call and how often they would need to request a sample. This data set is referred to as "complete information" in this white paper.

The data sets used in the survey are provided in <u>Appendix A</u>.

2.3 RESPONDENTS

The data was collected from a large cross-section of distributors and operators from January 10, 2014 through October 31, 2014. Participating distributors included broadliners and specialists, as well as local single branch distributors, multi-branch distributors and national distributors. Participating operators represented the full spectrum of foodservice operations, including lodging, healthcare, quick service restaurant, full service restaurant, education, college/university, business and industry, and recreation. There were more distributor respondents than operator respondents. However, the operator respondents had a significantly larger scope (nearly 65% were national chains) and personal sales volume (over 55% had \$10 million plus) than distributor respondents. See <u>Appendix B</u> for demographic information about the survey respondents.



3 SURVEY RESULTS FROM FOODSERVICE OPERATORS

Although all of the survey findings were quite telling, the responses from operators provided the most dramatic findings in terms of the impact of providing incomplete product information, and how much providing complete information can improve that.

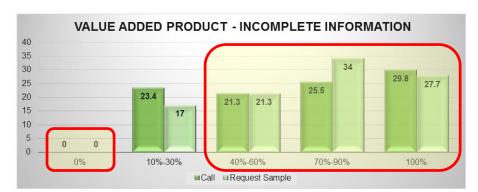
3.1 INCOMPLETE INFORMATION

The survey found that when incomplete information is provided, over 70% of operators are very likely to request some form of assistance for both types of product.

3.1.1 VALUE-ADDED PRODUCTS

When operators are given incomplete information about *value-added products*:

- There is very limited *chance of an unassisted sale*. (With our survey respondents, there was no chance of an unassisted sale.)
- **Over 76%** of operators are very likely to request a sales call.
- **Over 83%** of operators are very likely to request a sample.



3.1.2 COMMODITY PRODUCTS

When operators are given incomplete information about *commodity products*:

- **Over 71%** of operators are very likely to request a sales call.
- **Over 76%** of operators are very likely to request a sample.



Fortunately, the survey found that this can be significantly improved by providing complete information.



3.2 THE IMPACT OF PROVIDING COMPLETE INFORMATION

The survey found that *requests for calls and requests for samples by operators can be significantly reduced* by providing complete information. This was true for *both commodity products and value-added products*.

3.2.1 REQUESTS FOR SALES CALLS

Operators who were very likely to request *sales calls reduced by over 40%* for both types of product.

PRODUCT TYPE	INCOMP INFO	COMPLETE INFO	IMPROVEMENT
VALUE-ADDED	76.6%	35.5%	41.1% reduction
COMMODITY	71.7%	31.2%	40.5% reduction





3.2.2 REQUESTS FOR SAMPLES

Operators who were very likely to request *samples reduced by over 20%* for both types of product.

PRODUCT TYPE	INCOMP INFO	COMPLETE INFO	IMPROVEMENT
VALUE-ADDED	83%	62.2%	20.8% reduction
COMMODITY	76%	53.3%	22.7% reduction







4 SURVEY RESULTS FROM FOODSERVICE DISTRIBUTORS

Survey responses from distributors followed the same trends as operator respondents in terms of the need for sales support when incomplete information is provided, and how complete information can reduce those needs for both types of products.

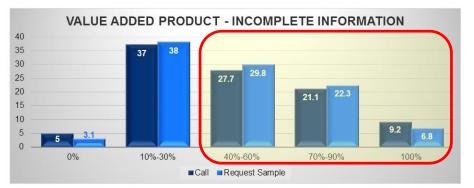
4.1 INCOMPLETE INFORMATION

The survey found that incomplete information causes over 50% of distributors to be very likely to request some form of assistance for both types of product.

4.1.1 VALUE-ADDED PRODUCTS

When distributors are given incomplete information about *value-added products*:

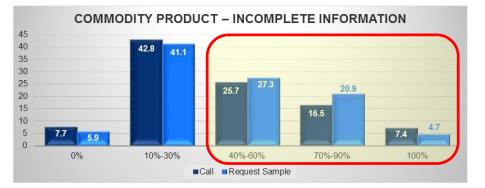
- 58% of distributors are very likely to contact the manufacturer to request a sales call for valueadded products.
- **Over 58%** of distributors are very likely to request a sample for value-added products.



4.1.2 COMMODITY PRODUCTS

When distributors are given incomplete information about *commodity products*:

- **Over 49%** of distributors are very likely to contact the manufacturer to request a sales call for commodity products.
- **Over 52%** of distributors are very likely to request a sample for commodity products.



As with operators, this can be significantly improved by providing complete information.



4.2 THE IMPACT OF PROVIDING COMPLETE INFORMATION

The survey found that *distributor requests for calls and requests for samples can be reduced* by providing complete information. This was true for *both commodity products and value-added products*.

4.2.1 REQUESTS FOR SALES CALLS

Distributors who were very likely to contact the manufacturer to request a sales call:

- reduced by over 46% for value-added products
- reduced by over 38% for commodity products

PRODUCT TYPE	INCOMP INFO	COMPLETE INFO	IMPROVEMENT		
VALUE-ADDED	58%	11.1%	46.9% reduction		
COMMODITY	49.6%	11.1%	38.5% reduction		





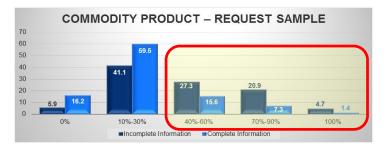
4.2.2 REQUESTS FOR SAMPLES

Distributors who were very likely to request samples:

- reduced by over 32% for value added products
- reduced by over 28% for commodity products

PRODUCT TYPE	INCOMP INFO	COMPLETE INFO	IMPROVEMENT
VALUE-ADDED	58.9%	26%	32.9% reduction
COMMODITY	52.9%	24.3	28.6% reduction







5 THE COMBINED IMPACT ON THE MANUFACTURER

As the individual results for operators and distributors suggest, providing incomplete product information creates a high maintenance sales environment for manufacturers that can drain the productivity and profitability of sales operations. When the results of operators and distributors are combined, a full picture of the manufacturer's sales operations (and opportunities) emerge.

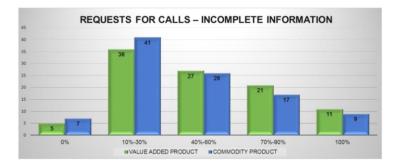
5.1 REQUESTS FOR SALES CALLS

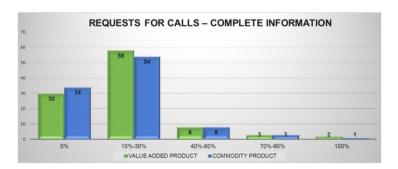
When manufacturers provide *incomplete* product information, *over 50%* of trading partners *are very likely to requests sales calls for both types of products*.

With *complete information*, requests for sales calls are:

- reduced by over 46% for value-added products
- reduced by over 40% for commodity products

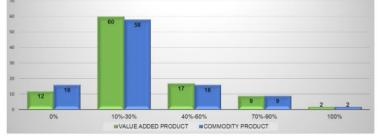
PRODUCT TYPE	INCOMP INFO	COMPLETE INFO	IMPROVEMENT
VALUE-ADDED	59%	13%	46% reduction
COMMODITY	52%	12%	40% reduction





REQUESTS FOR SAMPLES – INCOMPLETE INFORMATION

REQUESTS FOR SAMPLES – COMPLETE INFORMATION



5.2 REQUESTS FOR SAMPLES

When manufacturers provide *incomplete* product information:

- 60% of trading partners are very likely to requests samples for value-added products
- 55% of trading partners are very likely to requests samples for commodity products

With *complete* information, the number of trading partners who are very likely to requests *sales calls are reduced by 30%* (average).

PRODUCT TYPE	INCOMP INFO	COMPLETE INFO	IMPROVEMENT
VALUE-ADDED	60%	28%	32% reduction
COMMODITY	55%	27%	28% reduction



6 GENERAL OBSERVATIONS

6.1 REGARDING OPERATORS

- The benefits of complete information are approximately the *same for value-added products and commodity products.*
- Complete information has a *much more significant impact on request for calls* than request for samples (*reduces requests for calls twice as much* as it reduces requests for samples).

6.2 REGARDING DISTRIBUTORS

- Complete information benefits value-added products more than commodity products.
- Complete information has a *more significant impact on contacting a manufacturer to request a sales call* than request for samples.

6.3 OVERALL

- Greater impact on operators than distributors
- Greater impact on sales calls than samples
- More impact on value-added products than commodity products

7 INTERPRETING THE RESULTS

Successful sales operations minimize administrative and non-revenue producing activities in order to maximize the amount of time the sales team has to identify and develop sales opportunities. They promote:

- Unassisted Sales: a distribution sales representative (DSR) sells or an operator purchases an item without any supplier interaction (i.e., sales realized without any additional effort or support by the supplier), and
- Quality Leads: customers that already know about the product and think that the item will meet their needs (i.e., quality sales leads result in a more productive sales force)

The results of the survey showed how complete product information can have a dramatic impact on sales operations. In order to fully understand the opportunity, consider what might have happened with the trading partners in the survey who indicated they no longer needed sales support once they received complete information:

- 1. They are ready to purchase the product. In other words, *they become unassisted sales*.
- 2. They think your product is a good fit, but they still need a sales call or a sample. In other words, *they become qualified leads*.
- 3. They realize that they have requirements that do not align with your products. In other words, *non-leads are weeded out without further intervention*.

All three of these options increase the productivity and profitability of your sales operations and produce bottom line results.



8 APPENDIX A: SURVEY PRODUCT INFORMATION SHEETS

8.1 VALUE-ADDED PRODUCT - INCOMPLETE DATA SET

	T SPECI				Units /	Units /	Servings /	Nutrition Serving Size:	Facts		
Man Prod Code	Code	GTIN	•		Case	Measure	Case	Servings Per C			
088120	127015	14 1002	2575320881	4	4	2 LB	25	Amount Per Se Calories:		lories from F	at:
Brand		Bran	d Owner		GPC Desc	ription				%	Daily Valu
Shrimp Sh	ack	Shrir	mp Shack F	oods	Shellfish			Total Fat Saturated Fa	at		
Similar Street						_		Trans Fat			
Gross Wei	ght N	et Weight	Cour Orig	ntry of in	Kosher	С	hild Nutrition	Sodium			
9.2 LB	8	LB	USA		No			Total Carbohyo			
								Dietary Fibe	r		
SHIPPIN	g INFOR	MATION						Protein			
Length	Width	Height	Cube	TIXHI	Shelf Life	Storage T From / To	emp >	Vitamin A (Per Srv 0%		Per Srv
11.875 IN	10.75 IN	6.25 IN	0.462	12x7	730 Days	0°/0°		*Percent Daily Va values may be hig	her or lower depe Calories	nding on your 2.000	calorie need 2.500
INGREDI	ENTS							Total Fat Sat. Fat	Less than Less than	65g 20g	80g 25g
								Cholesterol Sodium	Less than Less than	300mg 2,400mg	300mg 2,400mg
								Total Carbohyd Dietary Fit		300g 25g	375g 30g
								Calories per gram Fat 9	Carbohydrate	4	Protein
ALLERG MC = 'Ma		: 'Contains n' N= 'Noi		НА	NDLING S	SUGGESTIC	DNS	SERVING	SUGGEST	TIONS	



8.2 VALUE-ADDED PRODUCT - COMPLETE DATA SET

	SHACK	"Sl Tail-o coate	hrimp on BTRFLY s ed with a se	shrimp fill asoned b	ooters	Shrim s, "4–2 terey Jack ch cooks up go d.	leese and		
PRODUC	SPECIFI	CATION	NS					Nutrition Facts	
Man Prod Code	Dist Prod Code	GTIN			Units / Case	Units / Measure	Servings / Case	Serving Size: 140 GR Servings Per Container: 25	
088120	12701514	1002	575320881	4	4	2 LB	25	Amount Per Serving	
				~				Calories: 290 Calories from Fat	: 80
Brand		Bran	d Owner		GPC Desci	ription			aily Value
								Total Fat 9 g	14
Shrimp Sha	ck	Shrin	np Shack F	oods	Shellfish			Saturated Fat 5 g	25
		_						Trans Fat 0 g Cholesterol 85 mg	28
Gross Weig	ht Net	Weight	Origi	try of n	Kosher	Ch	ild Nutrition	Sodium 1190	50
0.01.0			110.4		Ne	N		Total Carbohydrate 39 g	13
9.2 LB	8 LB	3	USA		No	No)	Dietary Fiber 1 g	4
	1.6.6.2.7.7	144214						Sugars 2 g	
SHIPPING	INFORM	ATION				4		Protein 13 g	
Length	Width H	Height	Cube	TIXHI	Shelf Life	Storage Te From / To	emp	Per Srv Vitamin A 6% Vitamin C	Per Srv 0%
					730	Promy to		Calcium 20% Iron	6%
CREAM, SODIU	CHED WHEAT F IM PHOSPHATE, E]), WATER, WH	, SALT, XAN HEAT FLOUR	ITHAN GUM, LO R, MONTEREY	JACK CHEES	N, GUAR GUM, S SE SAUCE (WAT	SE CULTURES, EN ORBIC ACID [ADI ER, MONTEREY J. ODIFIED CORN S'	DED AS A ACK CHEESE	Total Fat Less than 65g Sat. Fat Less than 20g Cholesterol Less than 300mg Sodium Less than 2,400mg Total Carbohydrate 300g	2,500 80g 25g 300mg 2,400mg 375g 30g
DRY MILK, CON [CULTURED MI FLAVORS, BUT LESS OF: SALT GARLIC POWE ONION POWED BISULFITE (AS	NTAINS 2% OR L LK, SALT, ENZY TER OIL, LACTI YELLOW CORI ER, LEAVENING ER, CARRAGEEI A PRESERVATI	LESS OF SA (MES], SODI IC ACID, MA IN FLOUR, M G (SODIUM I NAN, YEAST IVE) CONTA	LIT, BUTTER [C IUM CITRATE, ' LITODEXTRIN, IODIFIED COR BICARBONATI T EXTRACT, SI LINS: SHRIMP, V	REAM, SALT YEAST EXTR XANTHAN G N STARCH, S S, SODIUM A DDIUM TRIPI VHEAT, MILK	J, SODIUM PHO ACT, ACETIC AC SUM, ANNATTO SUGAR, YEAST, (LUMINUM PHOS OLYPHOSPHATE C.	SPHATE, CHEDDA ID, MONOGLYCEI COLOR), CONTAI SELATINIZED WH SPHATE), SUNFLO E (TO RETAIN MOI	NR CHEESE RIDES, NATURAL NS 2% OR IEAT STARCH, WER OIL, ISTURE), SODIUM	Fat 9 Carbohydrate 4 SERVING SUGGESTIONS	Protein 4
Eggs-N	Milk- C		eanuts-N		p frozen uni not refreeze	til ready to us	e.	Serve 4-6 pcs. (3.5-5.5 oz) as an a with salsa, guacamole or sour crea Combine with breaded cheese stid stuffed jalapeños for a profitable (am. cks or
Soy-MC	Wheat-	C Tr	ree Nuts-N					appetizer. An excellent addition to a seafood platter.	2011100
Fish-C	Crustace C	ean- N	luts-N						
BENEFIT	5			PR	EP & <u>COO</u>	KING SUGG	SESTIONS	MORE INFORMATION	
Quick and	easy to prep	oare. Lave	er packed	Dee	ep fry at 350	° E for 3 min	And Alloweder		



Amount Per Servir	ıg				
Calories: 290	Ca	alories from Fat	: 80		
		% D	aily Va	lue*	
Total Fat 9 g				14%	
Saturated Fat	5 g			25%	
Trans Fat 0 g					
Cholesterol 85 r	ng			28%	
Sodium 1190				50%	
Total Carbohydrat	e 39 g			13%	
Dietary Fiber 1	g			4%	
Sugars 2 g					
Protein 13 g				_	
Vitamin A 6%	irv	Vitamin 0	Per S 0%	rv	
Calcium 20%		Iron	6%		
Percent Daily Values values may be higher					
	Calories	2,000	2,500		
Total Fat	Less than	65g	80g		
Sat. Fat	Less than	20g	25g		
Cholesterol	Less than	300mg	300mg		
Sodium	Less than	2,400mg	2,400mg		
Total Carbohydrate		300g	375g		
Totte Garbonyarate					



8.3 COMMODITY PRODUCT - INCOMPLETE DATA SET

R	ed		nned b 7 o:		nato S	Sauce	,	
PRODU	CT SPECI	FICATIO	NS					Nutrition Facts
Man Prod	Dist Pr	od GTIN			Units /	Units /	Servings /	Serving Size:
Code	Code				Case	Measure	Case	Servings Per Container:
065702	987652	234 1002	5753846257	,	6	6 / #10 Can	306	Amount Per Serving Calories: Calories from Fat:
								% Daily Value*
Brand		Bran	d Owner		GPC Desci	ription		Total Fat
Red City	Tomato Sau	uce Red	Citv		Sauces-Co	oking (Shelf	Stable)	Saturated Fat
							,	Trans Fat
Gross We	eight N	et Weight	Count		Kosher	с	hild Nutrition	Cholesterol
			Origin					Sodium
43.5 LB	43	2 LB	USA		Yes			Total Carbohydrate
								Dietary Fiber
SHIPPIN		MATION						Sugars Protein
Longth	Width	Hoight	Cube	тылы	Shelf	Storage 1	emp	Per Srv Per Srv Vitamin A 0% Vitamin C 0%
Length	width	Height	Cube	TIXHI	Life	From 7 To		Vitamin A 0% Vitamin C 0% Calcium 0% Iron 0%
19.25 IN	12.25 IN	7.5 IN	1.00	7x7	720 DAYS	50°/85°		*Percent Daily Values are based on a 2.000 calorie diet.Your daily values may be higher or lower depending on your calorie needs. Calories 2,000 2,500
INGRED ALLERG MC = 'Ma	BENS (C = ay Contain	: 'Contain: n' N= 'No	s' ne'):	НА	NDLING S	UGGESTIC	DNS	Total Fat Less than 65g 80g Sat. Fat Less than 20g 25g Cholesteror Less than 300rng 2,400rng Sodiurn Less than 2,400rng 2,400rng Total Carbohydrate 300g 375g Dietary Fiber 25g 30g Calories per gram Fat 9 Fat 9 Carbohydrate 4
BENEFI	TS			PR	EP & COO	KING SUG	GESTIONS	MORE INFORMATION



8.4 COMMODITY PRODUCT - COMPLETE DATA SET

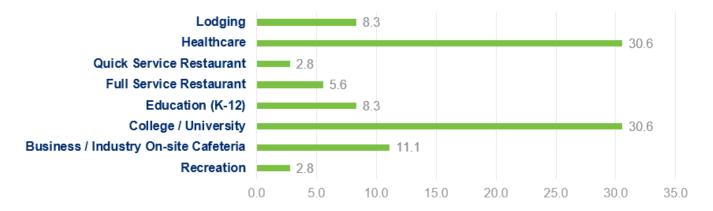
Length Width Height Cube TixHI Stering Provide Temp 19.25 IN 12.25 IN 7.5 IN 1.00 7x7 720 Days 50° / 85° NGREDIENTS NGREDIENTS Totation 000 7x7 720 Days Tota Fat Less than 200 250 NGREDIENTS Tota Fat Less than 200 260 Tota Fat Less than 200 260 Outprovide the values are based on a 2.000 2400 Tota Fat Less than 200 260 South Values are based on a 2.000 2400 Tota Fat Less than 200 260 South Values are based on a 2.000 2400 Tota Fat Less than 200 260 South Values are based on a 2.000 2400 Tota Fat Less than 200 260 Calciaum 0% Walter Fiber 260 303 Calciaum 0% Colspan="4">Calciaum 0% Colspan="4">Calciaum 0% Colspan="4">Values are based on a 2.000 Tota Fat Less than 200 2400 Calciaum 0% Colspan="4">Calciaum 0% Colspan="4">Calciaum 0% Colspan= 4 Main A 10% Walter Fiber 260 Calciaum 0% Colspan= 4	ODUCT	SPECIFIC	ATION	s			-		Nutrition Facts		
Cube			GTIN								
Obes/02 98/55/34 00/25/53/46/257 6 Can 306 Brand Brand Owner GPC Description % Daily Red City Tomato Sauce Red City Sauces-Cooking (Shelf Stable) Gross Weight Net Weight Country of Origin Kosher Child Nutrition Gross Weight Net Weight Country of Origin Kosher Child Nutrition 43.5 LB 42 LB USA Yes No SHIEPPING INFORMATION Ength Vidth Height Cube TixH Shelf 19.25 IN 12.25 IN 7.5 IN 1.00 7x7 720 Days 50' / 85' NCREDIENTS Marto concentrate made From Red RIPE TOMATOES, SALL CITRIC ACID, RED BELL PEPPER POWDER, NTWERAL FLAVORING, SPICE East ma 006 000 000 000 000 000 000 000 000 000)e	Code				Case		Case	Servings Per Container: Abs	iout 49	
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Eggs- N Milk- C Peanuts- N Soy- N Wheat- C Tree Nuts- N									Dietary Fiber Calories per gram	25g 3	
Eggs- N Milk- C Peanuts- N Soy- N Wheat- C Tree Nuts- N	LERGEN	JRAL FLAVORI IS (C = 'Co	ng, spice.		НА	NDLING SI	UGGESTIO	NS	Dietary Fiber Galories per gram Fat 9 Carbohydrate	25g 3 a 4	10g
	LERGEN	JRAL FLAVORI IS (C = 'Co	ng, spice.						Dietary Fiber Calories per gram Fet 9 Carbohydrate SERVING SUGGES Heat and serve with F	25g 3 • 4 STIONS Red City Dice	Protein 4
	LERGEN = 'May C	JRAL FLAVORI IS (C = 'Cc Contain' N	ng, spice. Intains' I= 'None	Ŋ:					Dietary Fiber Calories per gram Fat 9 Carbohydrate SERVING SUGGES Heat and serve with F Tomatoes over your fa Visit www.redcity.com	25g 3 a 4 STIONS Red City Dice avorite pasta	Protein 4
FREF & COOKING SUGGESTIONS FIORE INFORMATION	LERGEN: = 'May C IS- N	IS (C = 'Co Contain' N Milk- C	ng, spice. Intains' I= 'None Pea	'): inuts- N					Dietary Fiber Calories per gram Fat 9 Carbohydrate SERVING SUGGES Heat and serve with F Tomatoes over your fa Visit www.redcity.com	25g 3 a 4 STIONS Red City Dice avorite pasta	Protein 4
Quick and easy to prepare. Serves as an Heat 1-2 cups over stove top or microwave www.redcity.com	LERGEN: = 'May C IS- N	IS (C = 'Co Contain' N Milk- C	ng, spice. Intains' I= 'None Pea	'): inuts- N	Read	dy to use. Re	efrigerate afte	er opening.	Dietary Fiber Calories per gram Fat 9 Carbohydrate SERVING SUGGES Heat and serve with F Tomatoes over your fa Visit www.redcity.com	25g 3 e 4 STIONS Red City Dice avorite pasta n for addition	Protein 4



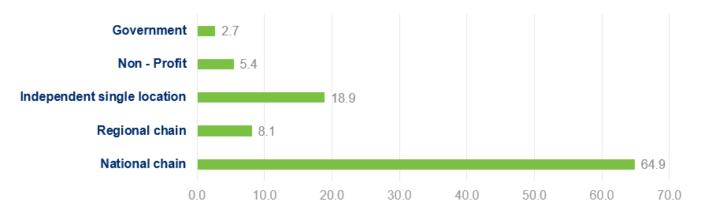
9 APPENDIX B: RESPONDENT DEMOGRAPHICS

9.1 OPERATORS

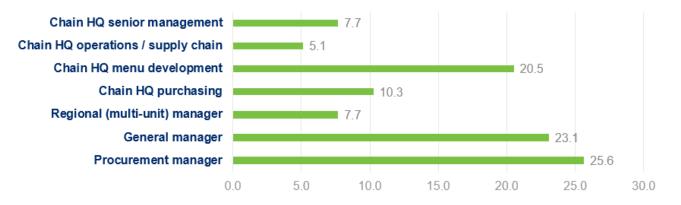
9.1.1 TYPE



9.1.2 SCOPE

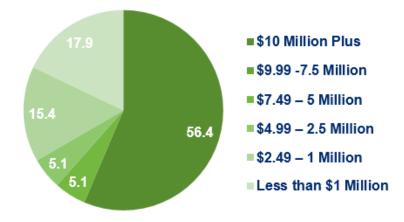


9.1.3 RESPONDENT ROLE



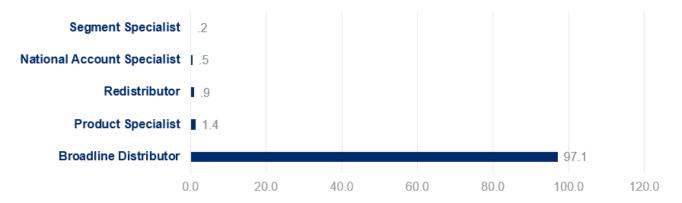


9.1.4 RESPONDENT ANNUAL SALES VOLUME

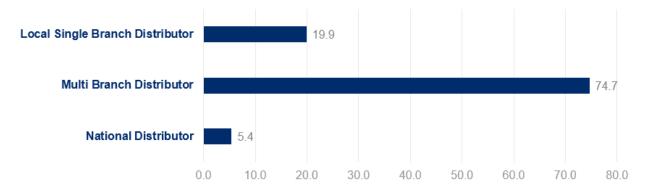


9.2 DISTRIBUTORS



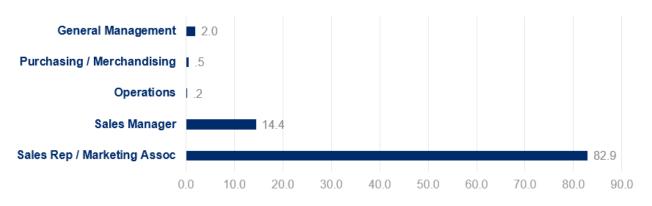


9.2.2 SCOPE

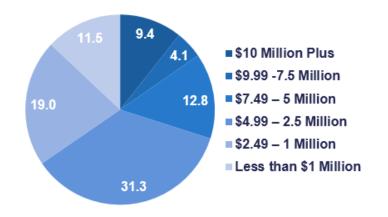




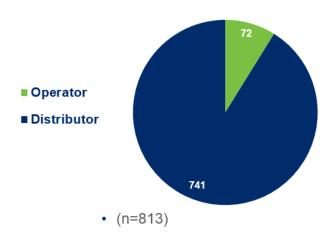
9.2.3 RESPONDENT ROLE



9.2.4 RESPONDENT ANNUAL SALES VOLUME



9.3 TOTAL PARTICIPANTS





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